

! "#\$%&" '(# ) \* "#+,# - ) &. "/#01#(! "# "23) ',+4'# ) '/#/4 - +' ) '\$"#\$45#6)&\* "#  
+ corporate entities. Enterprises like financial institutions, technology companies, and retail firms have extended their presence to all parts of the world and have firmly positioned themselves as integral parts of the social, political, and economic make-up of modern civilization. Consequently, +'54& - )(+4'# &"\*)&/+'\*# (! ", "# \$4&34&)(+4', # !4#/ ,# + - - " ' , "# \$& / ' '\$ "#  
+'# ), , , ,+'\*#(! "#7)&+4%,#5)\$"(, #45#\$4'(" - 34&)&1#, 4\$"(18# 9 !"( ! "#+(#0 "#  
- " ), %&+'\*# )#')(+4':, # ; <=>#4&#? ), #/ " - 4' ,(&)(/#01#(! "# \$" '(#@)\$"044.A  
B) - 0#+/\* "#C')@1(\$#) / )()(\$ , \$) ') @D# - 4'+(4#+'\*#(! "# / '\*" "# 45# 3" &, 4' )@#  
privacy, information related to these firms is of great value to all members  
45#, 4\$+(18#

E' #3)&(+\$%)&#! "# ,%OF"\$(#45#BGH#\$4 - 3" , )(+4'#)(#! "# , "#4 - 3) '+ , #  
garners a great deal of interest. The chief executive officer (CEO) is the most  
, "'+4&# - 3641 "#)(#)'#48\*)('+I)(+4'# )'/#, #), . "/#J+(! "#) /+'\*#(! "#4 - 3) '1:, #  
- " ) \* "+#)@#(" - 8#K! "#3& - )&1#\*4)@#45#(! "#BGH#, #(4# - )2+ - +I "#, ! )&" !46/ "#  
7)@#># J !+\$#+, #(! "#7)@# 45#(! "#\$4 - 3) '1#4J ' / #01#+(, # , ! )&" !46/ "&, 8#  
K! "# 2(" , +7" #6" 7" 6, #45# )(" '(+4'#/ &\$("/ # (4J)&/ , # BGH#\$4 - 3" , )(+4'#  
stem largely from the increasing degree of income inequality in society.  
Currently, "America's top 10 percent averages more than nine times as  
- %\$!#+'\$4 - "#) , #(! "#04((4 - #LM#3" \$" '(8N@  
) '/#BGH#3)1#J) , "#+\*! (#+ - " , #)&\* "#' #PMOQ#(! '#' #OLRM8NP#K! " , "#) - '+'\*#  
facts provoke several questions about the nature of CEO compensation;  
3)&(+\$%)&1# J !+\$!#5)\$ (4&, # / (" & - +' "#\$4 - 3" , )(+4'#6" 7" 6, #) ' / #01#7+&(%)">  
whether or not such compensations are justified. Other issues pertaining

provide theoretically-sound answer to these questions; instead, this paper  
+ ' (" ' / ,#(4# - " &" 61#" 2364& "#/ +55" & " '(5)\$(4&, #&" 6)( " / #(4#( ! "#BGH#/ " - 4\*&) 3! :\$#  
using various statistical techniques. Specifically, this paper will explore (1)  
7 )&4%, #5) \$(4&, #) 55" \$(+ ' \*# BGH#\$4 - 3" ' , )( +4 ' >#?PD# )#\$4 - 3)&, 4' #0"(J " " '#  
CEO and non-CEO income, (3) issues associated with gender equality, and  
?SD#\* " " & 6#3" &54& - ) '\$" #45#\$4 - 3) ' +", # ' #(! "#TU= #VMM>#J ! +\$! #\$4' , (+(%" , #) #  
\$466" \$(+4 ' #45#( ! "#VMM# - 4 , (#7 ) 6%) 06" #\$4 - 3) ' +", # ' #( ! "#WT8

The dataset (see Appendix G) used in this paper was acquired from

income inequality, I compare the median personal income in the USA with  
 $(! "# - " /+) '#' $4 - "#45#(! "# /)()#, "(8#E#%, "#(! "# - " /+) '#', (" ) /#45#(! "# - ") '#$   
 $0" $) %, "#' $4 - ", #)&"#(& /+(4') 661#$+(" /#%, +' *#(! "# - " /+) '#7) 8%", 8#K!+, #+, #$   
 $/%" #4#(! "# - " /+) '#O" +' *#) 5$ &#6", , #, " ', +(7 "#3) & - (" &#(! ) '#! "# - ") '#) '/#$   
 $(! "&" 54&"#6", , #) 55"$(" /#01#4%(&" 8#K! "#) ' * "#45#' $4 - ", #+' #( ! "# /) () , "(#, Y#$   
 $? \ O># \ LRM>MOP>XSSD[(! "&" 54&"[#%, +' *#(! "# - " /+) '#, # ' $" , , ) &18#E#3" &54& - #$   
 $(! +, #) ' 61 , +, #%, +' *#(! "# 9 +$424 ' T+* '#K", (&(! "#$) 6$%) +4 '#/+, 36) 1" /#0" 64 J8#$   
 $K!+, #(", (#$4 - 3)" , #) ' /#) ' . , #(! "# - " /+) ' , #O" (J " " '(J4#343%) +4 '#&4%3, 8#$   
 $E' #PMOQ>#! "# - " /+) '#3" &, 4') 6#+' $4 - "#' #( ! "#WT#J ), #\ X0>MLL8^$

$$]_M: m = 31,099$$

$$]_o: m > 31,099, \text{ where } m = \text{median CEO compensation}$$

Consequently,  $Y_i = x_i - 31,099$ , where  $x_i = \text{each individual}$   
 $\$4 - 3" ' , ) + 4' 8$

$$W = (-3) + 60028 = 60025$$

Consequently:

And the subsequent p-value =  $P(Z = 16.119) = 0$ . Therefore, there is  
 $(! (+, (+$) 6# " 7+ / " '$ "#(4#&"F" $#( ! "# '%66# ! 134( ! "# , +, #? ]_M)$  at every significance  
 $\theta" 7" 68# G, , " '(+) 661# (! "# - " /+) '# TU= # BGH# +' $4 - "# /4" , # " 2$" "/# (! )( 45#$   
 $(! "# ' ) +4' ) 6# - " /+) ' 8# @4&# +' (" & , ( : , # , ) . " ># (! "# - " /+) '# 45# (! "# , ) - 36" # , Y#$   
 $\backslash 00>S^O>MQO# J ! +$! #, #) 33&42+ - ) (" 61# XQR8RQ#(+ - " , #6) &* "#(&(! ) '#( ! "# ' ) +4' ) 6#$   
 $- " /+) ' 8#C6, 4>#(! "#LV#3" & $" ' (#BE#54&#(! "# - ") '#' $4 - "#, Y$

$$\begin{array}{cccc} # & # & # & # \\ # & # & # & \end{array} \text{ ##### } J ! " & #2 = \$12,769,269.00$$

which equals = (\$11,890,886.77; \$13,647,651.23); therefore, I can be  
95 percent confident that the average value of CEO income is within this  
 $\theta) ' * " 8$

Change in compensation =  $f(\text{tsr}) + \mu$ , where  $\mu \sim N(0)$ ,  
have already confirmed that the variables are random and  
 $+ (\#0%" / #' 4& - ) 6618$

C33" ' /+2#b#, !4J ,#(! "#&" ,%6( ,8#K! "#&\*&" , ,+4 '#+' "#?C33" ' /+2#BD#+,Y

Change = 0.876224 + 0.2094612

This regression is statistically reasonable because the confidence interval for (0.0223323, 0.3965901) does not include zero at the five-percent significance level. This implies that in 95 percent of cases, tsr has the value 0.0477 + 3.047(\$4'#\$!) \* , #+\$4 - 3" , ) + 4'#\$C6, 4#C33' / + 2# <#, !4J, #(!#7) + 4%, #, \$) ((&364(, #45#(!%" , +/%) 6, #) \* ) + , (#, &%)' / #\$/!) \* "#7) 6% , #8#C6# 3#4(, #, !4J#) &) / 4 - #, \$) ((%" J + (!# 4# / +, \$"') 06#3) ((%" #) 04%#(!#6" "# y = 0 with most points between y = ± 3; therefore, I can confirm that each (%#34+ (#7) &+, # J + (!# \* &) (#, + - +6) + &(1#5&4 - #(!#) 7" &) \* "# "55" \$(#45#(, &%)' / #(!#) (#(!%" #, #4#) %(\$4\$4&&6) + 4' #J + (!# \* ) / &, #4#(!#" #&4#(&" - , 8#E\$) '#) 6, 4# ascertain that and are distributed normally in accordance with the (%#45#(!#6" "#) &%" \* & , , +4' # - 4 / "68#K! "# - 4 / "6#236) + , #(!#) (#' #'\$") , "# + #, #45#4' "#3" &\$" ' (#& , %6(, #+'#) '#'\$") , "#45#M8MMPMLV#3" &\$" '(#+#BGH# compensation, all else equal. This result makes sense and is significant at the five-percent significance level but not at the one percent level since its p-value is 0.028. The model has a correlation coefficient of 0.0139; (!%" #54" #4' #61#O8XL#3" &\$" ' (#45#(!#7) &) + 4' #' #'\$!) \* "#, #236) + "# / #01#(, #& —this is demonstrated by the regression line shown in Appendix C with the (%#34+ (, #, 3& ) / #4%(#J + / "61#) 3) &#5&4 - #(!#%" \* & , , +4' #6" ' 8##K! +, #, #) #64J# 7) 6% "#J ! + \$! # - 3#6" , #(!#) (#4( !%" #5) \$(4&, #) , + / "#5&4 - #, !) &! 46 / "#7) 6% "# - 3) \$(#) #BGH: , #\$4 - 3" , ) + 4' #8

=bX i ghfm!GdYWjUW

Average S&P CEO income could be affected by the industry that the firm belongs to, such as financials, healthcare, industrial goods, services, technology, and others. The data shows that the average CEO income in the financial sector is around \$4.4 million, while in the healthcare sector it is around \$4.1 million. The average CEO income in the industrial goods sector is around \$4.2 million, while in the services sector it is around \$4.3 million. The average CEO income in the technology sector is around \$4.5 million, while in the other sectors it is around \$4.4 million.

$\mu_b = \mu_{\alpha} = \mu_B = \mu_J = \mu_e = \mu_T = \mu_K = \mu_W$   
Not all  $\mu$ 's equal

>/8 \$1###1?

@&4 - #C33" ' /+2# G># (! "# @A, ()(# ?OL8LQQD# d# B&(+\$) # 7) 6% "# ?X8VD# (! "&" 54&" # E# can reject the null hypothesis at the fve percent signifcance level. The 3A7) 6%" # +, # 7"&1# , - ) 66# ?M8MMMORD[# (! "&" 54&" ># E# \$) ' # " , , " '(+) 661# &" F"\$(# (! "# null hypothesis at all signifcance levels. Hence, mean incomes do vary )\$&4, ,#+"/%,(&+, >#+ - 3@1+' \*#(!)(#BGH#\$4 - 3" ' , )(+4' , #)&"#)55"\$("/#01#(! "+&" , 3"\$(+7"#+"/%,(&+, 8

GhUhY!GdYwJUW

E# 3"&54&- #) '4(! "#' A5)\$ (4#&CaHCC#(, (#(4# / ("&- +' "# J!" (! "#64\$)(+4 '# )\$&4, ,# (! "# WT# )55\$\$ (, # - " ) '# TU=# BGH# \$4 - 3' ', )(+4' 8# K!" # 3&" 7+4%, # ), ,% - 3(4', #, (+66#) 33618#K! +&(1A, "7" '#, ()(" , #) &" "#&" 3&, " ' (" / Y

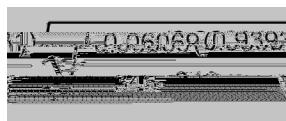
∴  $\mu_{CeCbC} = \mu_{Cf gCaTCT} = \dots = \mu_{9ETBHaTEa}$   
 ∴ Not all  $\mu$ 's equal

@&4 - #C33" ' /+2#@#(! "#@A, () (#?008^&D#d#B&(+\$) &#7) 6%"#?O8^XD#(! "&"54&"E#\$) '#reject the null hypothesis at the five percent significance level. The p-value +,#+ '\$&" /+061#, - ) 6%"#R8LP#2#OM^OPD[#(! "&"54&"[E#\$) '#"55"\$(+7"61#&"F"\$(#( ! "#' %66#hypothesis at all significance levels. Hence, mean incomes do vary across

"A5)\$(4#)(.5(Cl@H\$C#7838C(C)91#4\$)(+4,'4/4#,##)55"\$(#M/!#+-367)6%"#?O8^XD#

tca

e



and 8.585 percent; therefore, there is sufficient evidence to reject the null hypothesis at the five-percent significance level. In sum, women are 8.585 percent more likely than men to be CEOs.

K4#(" , (#54&(! "#\* " / "#J ) \* "#) 3#) ' / "#' 7" , (+\*) (" #5# - " '#") & '# - 4&">#E%#(%# + "# (! "#54664J +'\*#" , (#, () (+, (+\$Y

$$\frac{\bar{y} - \bar{x}}{\sqrt{\frac{s^2}{n} + \frac{s^2}{m}}} = \frac{\bar{y} - \bar{x}}{\sqrt{\frac{(n-1)s^2}{n} + \frac{(m-1)s^2}{m}}} = \frac{\bar{y} - \bar{x}}{\sqrt{\frac{(n+m-2)s^2}{n+m}}} = \frac{\bar{y} - \bar{x}}{s_p}$$

n = number of male CEOs

m= number of female CEOs

E%," #( ! +, #(" , (#, () (+, (+\$O" \$) %, "#' \$4 - ", #54&04( ! "#\* " / "#, #\\$) '#O" #) , , % - " / # (4# 0" # / +, (&+0%(" / # ' 4& - ) 6618# C6, 4># +(#, " - , # & " ) , 4' ) 06" # (4# 3&, % - "# ( ! )( # compensation levels between male and females CEOs varies equally. C / +(4' ) 661># - #, # ' 4(#)&\* "#J ! +\$! #, # - 34&() ' (#54&(! +, #) , , % - 3(+4' 8

2 (mean male income) = \$12,648,009.79

(mean female income) = \$14,488,643.29

$$s_p = \sqrt{\frac{(n-1)s_m^2 + (m-1)s_f^2}{n+m-2}}$$

$$\begin{aligned} H_0: \mu_m &= \mu_f \\ H_a: \mu_m &> \mu_f \\ (\text{MSE})_{\text{SST}} &= 1.649 \end{aligned}$$

T = - 0.981 < 1.649; therefore, there is insufficient evidence to reject the null hypothesis at the five-percent significance level.

P-value = P(t = -0.981) = 0.1636 It is only possible to reject the null hypothesis at the 17 percent significance level or higher.

K!'"\$>#E# \$4 '\$6%/"#( !)( #(! "#\* / #4" , # ' 4( # " 2+, (# ) # \* " / "#3) 1# \* ) 3#) - 4' \* , (#TU=#BGH, [ #+' 5#) \$(>#( ! "#, ) - 36" #, ! 4J , #5" - ) 6" , # ) & '+ \* # - 4&"#( ! ) '# - ) 6" , >#4' #) 7" &) \* " 8

After concluding that I cannot statistically observe any significant difference in the mean income of male and female CEOs, I will now determine if there is any significant difference in a company's performance based on its CEO's gender.

%, "#( ! "#54664J+ ' \*#( " , (#, () ( +, (+\$Y

$$\frac{\overline{v} - \bar{v}}{\sqrt{(n-1)s^2 + (m-1)s^2}}$$

n = number of companies with male CEOs;  
m= number of companies with female CEOs

$$\begin{aligned} ]_M: \mu F &= \mu M \\ ]_O: \mu F &= \mu M \\ (.025344) &= 1.649 \end{aligned}$$

$$\begin{aligned} 2 &= 0.1599 \\ &= 0.2767 \\ ,_2^P &= 0.02514 \\ ,_1^P &= 0.07883 \end{aligned}$$

T = 3.09 > 1.9669 therefore, there is sufficient evidence to reject the null hypothesis at the five-percent significance level.

P-value = P (t = 3.09) = 0.0022 It is only possible to reject the null hypothesis at 0.22 percent significance level or higher.  
K! "#\$>#54 - #( ! "#( , (# E# \$) '#\$4 '\$6% / "#( ! )( # TU= # \$4 - 3 ) '+ , #  
3 "#548 - "# / #55" & ' (61# / "3" ' / ' \*# 4' #( ! "# \* " ' / "#45# (! "# BGH[ #  
' ) - "61#\$4 - 3 ) '+ , #"/ #01# - ) 6 "# BGH , # " ' / "#( 4#3 "#54& - #0" (" &

### 5fY7cadaYbgUh]cbg>i gh]UYX3

e) , (61# E# (%& '# (4# )# - )\$4" \$4' 4 - +\$# 4%(\$44. # ) '/ # \$4' , +/ "# ( ! "# 47" & ) 66#  
3 "#54& - ) '\$#45#(! "#\$4 - 3 ) '+ , #' #( ! "# / )(), "(8#E '#PMOV#) '/ #PMOQ>#(! "# TU= #  
VMM# , (4\$. # '+ / 2# \* & " J# , %0, () '(+) 6618# ; +7" '#( ! "#6) & \* "#\$4 - 3" ' , )(+4' , #( ! )( #  
( ! ", "# BGH , #(13\$) 661# & \$" +7" / >#( #, # J4& ( ! J ! +6" #(4#( , #( +5#( ! "+& # \$4 - 3 ) '+ , #  
3 "#54& - "# J" 66# + '# 4& / "#( 4# " 7" 6%) (# +5#( ! ", "# 6) & \* "# \$4 - 3" ' , )(+4' , # ) & "#  
justified.

$$\begin{aligned} ]_M: p &= 0.5 \\ ]_O: p &= 0.5 \quad \text{, where } p = \text{proportion of companies with} \\ &\quad \# \# \# \# .34, + (7" #( , & #7" 6% " , 8 \end{aligned}$$

hha4("Y#E% , "#M8VM# / "% "#(4#( ! "# I " 84A , % - # \* ) - "# ' ) (%& "#45#( ! "# , (4\$. #  
- ) & . "#?8" 8#54& "#7" &1#J+ ' ' "#( ! "# & "#2+, ( , #) #4, " &D8

$$\hat{p} = \frac{261}{346} = 0.75434$$

! = ####%& ' ()& ' \* &

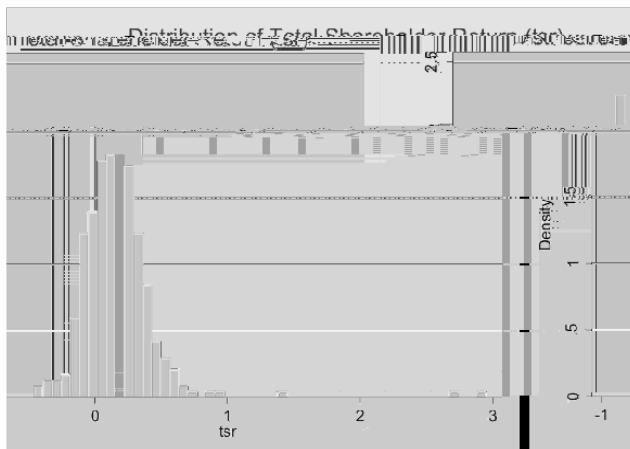
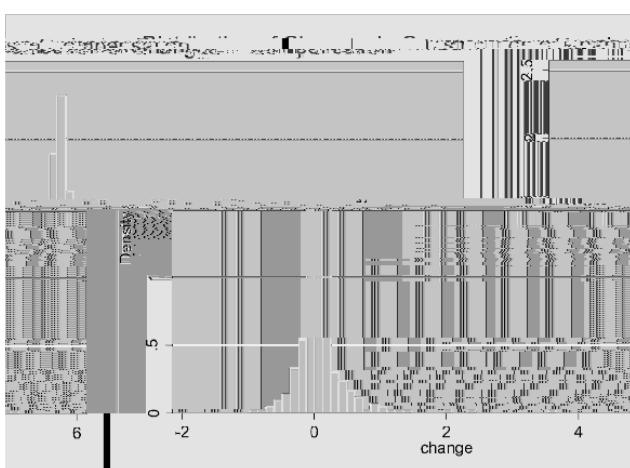
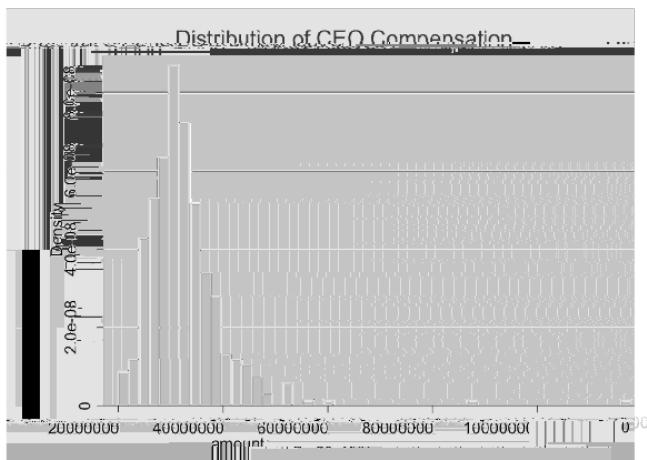
0.75434 ± 1.96

= (0.70898;0.7997)

#

I can be 95 percent confident that 70.9 percent to 79.97 percent of companies +'#! "#TU=#VMM#! )/#34,+(+7"#, (4\$ .#3&\$ "#&4 J (!>#J !+\$ !%6(+ - )("61#)&\* ', #J+(#! market trends. Thus, large compensations appear to be justified.

E#J " '(#!&4%\*!#, "7"&)6#3&4\$" /%8" ,#" ,(+'\*#)7"&) \* "#TU=#BGH#\$4 - 3" ' , )+4'># " , , "'(+)661#(" ,(+'\*#(!#0) ,+,#54&#(! "+&#+'\$4 - " ,8#K!"#& ,%6( ,#J)"# BGH ,# )&"\$4 - 3" ' , )(" /#5)& - 4&"#(! '#)7"&) \* "#J4&. " &,[# ,4 - "#+' /%,(&+ ,#) ' /# 64\$)(+4' ,#)&"#) , ,4\$+)(#/J+(#!+\* ! "#\$4 - 3" ' , )(+4' #3)\$.) \* " ,[#J4 - " '#)&"#) # - +'4&(1#! "#BGH#34,+(+4' ,#0%(#(! "#) &"#4(%# / "&3)+/[#!4J "7" &#\$4 - 3) ' +" ,# J+(#! - )6#"BGH ,# , " - #(4#! )7" #3"854& - " /#0"((%"#(! '#(!4 , "#J+(#!5" - )6#"BGH ,#C//+(4')661#E# , )J#(! )(#4 - 3) ' +" ,#3"854& - " /#J "66# /%&+' \*#(! , "# years, and technology firms seemed to have outperformed service firms 01#) # , - )66# - ) &\*+'8#E(#+,#+ - 34&() ' (#4#&\$4\* '+I "#(! )(#! , "#\$4 '\$6%,+4' ,#)&"# )33&43&+)(#54&# TU=#VMM#\$4 - 3) ' +" ,# ' 4(#54&#)66#\$4 - 3) ' +" ,#8#C6 ,4#(#! , "# \$4 '\$6%,+4' ,#)&"#0) , "/#4' # , ()(+,(+\$#) ' )61 , "#(! )(#)&"# !+\* !61# / "3" ' / ' (# 4' #(! "#) - 36#45# / )()%# , "/#[(! "&"54&"#(! , "#& ,%6( ,#)&"#)6J )1 ,#43" '#(4# statistical error and bias. Further studies in this area might include firms 5&4 - #4%(+ / "#(! "#TU=#VMM#) ' /# - )1#644.#)(#) / +(4')6#5)\$(\$48 ,#6+. "#BGH# "23" & " \$"#)>#" /%\$)(+4' >#) ' /#&"6)(+4' #(4#BGH#\$4 - 3" ' , )(+4' #3)\$.) \* " ,# e) , (61#) ' 1#" &&4&,>#, ()(+,(+\$#)6#4&#4(! "&J+ , "#)&"# - 1#4J ' 8



! B###%&` ()&` \*&

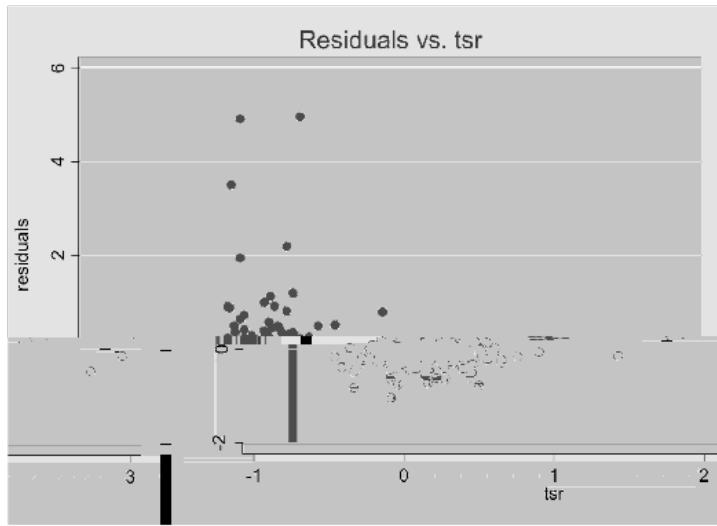
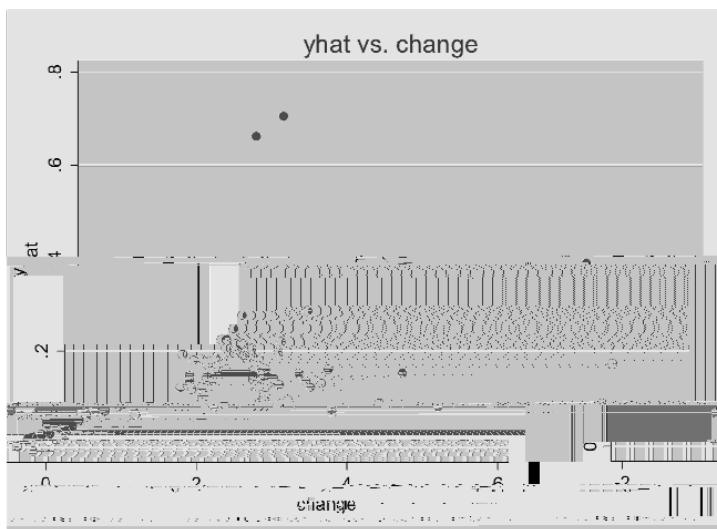
Source	SS	df	MS	
Model	1.356	11	.1232	
Residual	54.816263	344	.1600	

Number of obs = 346  
 Prob > F = 0.0284  
 R-squared = 0.0420  
 Adj R-squared = 0.0110  
 S = 0.2439 (Root MSE)

Coef.	Std. Err.	t	P >  t	[95% Conf. Interval]	change
.20	0.028	.0223323	.3965901	.tsr	.2094612
.1232/5	.2/1	.0 nm	.0230198	.1513249	.0051398



>/8. \$1### C



??"###%&' ()& \* &

### Anova: Single Factor

## SUMMARY

Rank	Name	Team	GP	W	L	T	Pts	GF	GA	Dif	Shots	SO	PP	PK	PP%	PK%	PPG	PK%	PPG	PK%
1	John Doe	Red Wings	10	7	2	1	14	180	120	60	350	10	10	10	70%	10%	18.0	10.0	1.80	1.00
2	Jane Smith	Canadiens	10	6	3	1	13	160	140	-20	340	12	10	10	60%	12%	16.0	12.0	1.60	1.20
3	Mike Johnson	Maple Leafs	10	5	4	1	11	140	160	-20	330	10	10	10	50%	10%	14.0	10.0	1.40	1.00
4	Sarah Williams	Bruins	10	4	5	1	9	120	180	-60	320	8	10	10	40%	8%	12.0	8.0	1.20	0.80
5	David Lee	Devils	10	3	6	1	7	100	190	-90	310	6	10	10	30%	6%	10.0	6.0	1.00	0.60
6	Alex Green	Blues	10	2	7	1	5	80	210	-130	300	4	10	10	20%	4%	8.0	4.0	0.80	0.40
7	Emily White	Wild	10	1	8	1	3	60	230	-170	290	2	10	10	10%	2%	6.0	2.0	0.60	0.20
8	Chris Black	Blackhawks	10	0	9	1	1	20	250	-230	280	0	10	10	0%	0%	2.0	0.0	0.20	0.00

ANOV.

Total	4.96E+13	15
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>/8, \$1##?

?! #%%&' ()& \*&